Hospital	City / Town		County	Teaching Status [1]	Fiscal Year End	Number of Months Data	
Milford Regional Medical Center	N	lilford	Worcester	Nonteaching	09 / 30	12	
Financial Performance Indicators	FY01	FY02	FY03	FY04	FY05	MA Industry Median FY05	NorthEast US Median FY04 [2]
Profitability Operating Margin Non-Operating Margin Total Margin	8.80% 0.00% 8.80%	6.75% 0.00% 6.75%	0.00% 1.71%	0.00% 7.08%	6.43% 0.48% 6.91%	1.70% 1.25% 3.24%	not available
Operating Surplus (Loss) Total Surplus (Loss)	\$8,178,469 \$8,178,469	\$6,802,344 \$6,802,344	· · ·		\$8,711,794 \$9,361,937		
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	2.54 57.83 40.00	2.21 58.18 46.58		47.66	1.94 43.58 38.08	1.58 41.79 51.91	49.17
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	5.21 32.33% 43.35%	4.14 15.79% 31.69%	8.86%		3.82 22.13% 39.55%	3.23 17.53% 41.74%	16.38%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$29,326,005 \$3,456,300 \$90,765,363	\$32,540,216 \$33,813,758 \$99,490,208	\$22,823,078	' '	\$44,650,256 \$11,173,553 \$132,740,925	 	

FY05 filing based on hospital's audited financial statements

Data Sources: FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 - FY05 data drawn from DHCFP annual filing.

CAVEATS: FY01 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-05 data is reconciled to Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

Notes:
[1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
[2] NE US Median data from The "2006 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
[3] Blank values indicate a facility with no current long term debt in the period covered.
[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.
[5] Net Patient Service Revenue includes Premium Revenue.